

Chambers High School
(A Component Unit of the Miami-Dade
County Public School District)

Basic Financial Statements
and Additional Information
For the Year Ended June 30, 2022



Chambers High School

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INDEPENDENT AUDITOR'S REPORT

To the Board of Directors
Chambers High School

Report on the Audit of the Financial Statements

Opinions

We have audited the accompanying financial statements of the governmental activities and each major fund of Chambers High School (the "School"), a division of NorthStar Academies, Inc. and a component unit of the Miami-Dade County Public School District, as of and for the year ended June 30, 2022, and the related notes to the financial statements, which collectively comprise the School's basic financial statements as listed in the table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and each major fund of the School, as of June 30, 2022, and the respective changes in financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the School and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Change in Accounting Principle

As described in Note 15 to the financial statements, in 2022, the School adopted new accounting guidance, GASB Statement No. 87, *Leases*. Our opinion is not modified with respect to this matter.

Emphasis of Matter

As discussed in Note 1, the financial statements of the School are intended to present the financial position and change in financial position of only that portion of the governmental activities and each major fund of NorthStar Academies, Inc. that is attributable to the transactions of the School. They do not purport to, and do not, present fairly the financial position of NorthStar Academies, Inc. as of June 30, 2022 and the changes in its financial position and budgetary comparisons, where applicable, for the year ended June 30, 2022 in conformity with accounting principles generally accepted in the United States of America. Our opinion is not modified with respect to this matter.

CPAS + Trusted Advisors

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the School's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditor's Responsibilities for Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the School's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 4 through 7 and budgetary comparison for the General Fund and Special Revenue Fund on pages 23 and 24, respectively, be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated September 15, 2022, on our consideration of the School's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the School's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the School's internal control over financial reporting and compliance.

KEEFE McCULLOUGH

Fort Lauderdale, Florida
September 15, 2022

MANAGEMENT'S DISCUSSION AND ANALYSIS

Keefe
McCullough
CPA's + Trusted Advisors

Our discussion and analysis of Chambers High School's (the "School") financial performance provides an overview of the School's financial activities for the year ended June 30, 2022 with certain comparative information for 2021. Please read it in conjunction with the School's financial statements, which immediately follow this discussion.

Financial Highlights

The following are the highlights of financial activity for the year ended June 30, 2022:

- The School's total assets exceeded its liabilities and deferred inflows of resources at June 30, 2022 by \$ 909,873 (net position).
- The School's total revenues were \$ 4,097,693, \$ 3,298,380 from FTE and other revenues and \$ 799,313 from operating and capital grants. The School's expenses for the year were \$ 4,537,805. Net position for the year decreased by \$ 440,112.

Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to the School's basic financial statements. The basic financial statements are comprised of three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to basic financial statements. This report also contains other required supplementary information in addition to the basic financial statements.

Government-wide financial statements: The government-wide financial statements, which consist of the following two statements, are designed to provide readers with a broad overview of the School's finances, in a manner similar to a private-sector business:

- The statement of net position presents information on all the School's assets and liabilities, with the difference between the two reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the School is improving or deteriorating.
- The statement of activities presents information showing how the School's net position changed during the year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods.

The government-wide financial statements include all governmental activities that are principally supported by grants and entitlements from the state for full-time equivalent funding. The School does not have any business-type activities. The governmental activities of the School primarily include instruction and instructional support services.

The government-wide financial statements can be found on pages 8 and 9 of this report.

Fund financial statements: A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The School only has one category of funds - governmental funds.

Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as balances of spendable resources available at the end of the year. Such information may be useful in evaluating the School's near-term financing requirements.

**Chambers High School
Management's Discussion and Analysis
June 30, 2022**

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the School's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures and changes in fund balances provide reconciliations to facilitate this comparison between governmental funds and governmental activities.

The School maintains several individual government funds. The General Fund, Special Revenue Fund and Capital Projects Fund are considered to be the School's major funds.

A budgetary comparison statement has been provided for the General Fund and Special Revenue Fund to demonstrate compliance with the budget.

The governmental fund financial statements can be found on pages 10 through 13 of this report.

Notes to basic financial statements: The notes provide additional information that is essential for a full understanding of the data provided in the government-wide and fund financial statements. The notes to basic financial statements can be found on pages 14 through 22 of this report.

Other information: In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information concerning the School's General Fund and Special Revenue Fund adopted budget to actual results. Required supplementary information can be found on pages 23 and 24 of this report.

Government-Wide Financial Analysis

As noted earlier, net position may serve over time as a useful indicator of financial position. The following table reflects the condensed government-wide statements of net position as of June 30, 2022 and 2021:

**Chambers High School
Statements of Net Position**

	2022	2021
Current Assets	\$ 1,554,671	\$ 1,930,607
Noncurrent Assets	<u>5,370,682</u>	<u>5,794,160</u>
Total assets	<u>6,925,353</u>	<u>7,724,767</u>
 Current Liabilities		
Noncurrent Liabilities	508,650	670,576
	<u>5,506,830</u>	<u>5,704,206</u>
Total liabilities	<u>6,015,480</u>	<u>6,374,782</u>
 Net Position:		
Net investment in capital assets	(396,697)	(136,655)
Unrestricted	<u>1,306,570</u>	<u>1,486,640</u>
Total net position	<u>\$ 909,873</u>	<u>\$ 1,349,985</u>

Chambers High School
Management's Discussion and Analysis
June 30, 2022

A portion of the School's net position reflect its investment in capital assets, less any related outstanding debt used to acquire those assets. The School uses these capital assets to provide services to students; consequently, these assets are not available for future spending. Although the School's investment in its capital assets is reported net of related debt (if any), it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities. Resources that are subject to external restrictions on how they may be used are classified as restricted assets. As of June 30, 2022 and 2021, the School had no restricted assets.

As reflected below, the net position is showing a change of \$ 380,116 for the year ended June 30, 2022 and a change of \$ 9,637 for the year ended June 30, 2021 as summarized in the following table:

Chambers High School Statements of Changes in Net Position For the Years Ended June 30, 2022 and June 30, 2021		
	2022	2021
Revenues:		
General revenues	\$ 3,298,380	\$ 3,541,088
Program revenues	<u>799,313</u>	<u>367,802</u>
	<u>4,097,693</u>	<u>3,908,890</u>
Expenses:		
Instruction	1,319,062	1,428,582
Instructional support services	2,079,874	1,754,421
Operation of non-instructional services	<u>1,138,869</u>	<u>716,250</u>
Total expenses	<u>4,537,805</u>	<u>3,899,253</u>
Change in net position	<u>\$ (440,112)</u>	<u>\$ 9,637</u>

Financial Analysis of the School's Funds

As noted earlier, the School uses fund accounting to maintain control over resources that have been segregated for specific activities or objectives. The focus of the School's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the School's financing requirements. In particular, unreserved fund balance, if any, may serve as a useful measure of the School's net resources available for spending at the end of the fiscal year.

Capital Asset and Debt Administration

Capital assets: The School's investment in capital assets at June 30, 2022 was \$ 5,307,509 net of accumulated depreciation and amortization, compared to \$ 5,730,987 at June 30, 2021. This investment in capital assets is composed of a right to use building, furniture and equipment and leasehold improvements. A more detailed analysis is provided in Note 7 to the financial statements.

Long-term debt: At June 30, 2022 and 2021, the School had outstanding debt of \$ 5,704,206 and \$ 6,128,460, respectively. A more detailed analysis is provided in Note 8 and 9 to the financial statements.

**Chambers High School
Management's Discussion and Analysis
June 30, 2022**

General Fund Budgetary Highlights

Total revenues were unfavorable to the budget by approximately \$ 688,000 and total expenditures were favorable to the budget by approximately \$ 192,000. See page 23 for budget to actual comparisons detail.

Economic Factors for 2022-2023

The enrollment at the beginning of the 2022-2023 school year already exceeds the full year FTE count for 2021-22. The enrollment is expected to continue to increase to the budgeted FTE of 475. Accordingly, both the Capital Outlay and FEFP funding is expected to increase significantly next year. Also, of note, the State of Florida Department of Education has increased the base per pupil funding by \$ 214.49 per FTE. The School will also begin receiving funds from a county-wide referendum that was passed in 2018. The expected distribution will be based on the official October FTE survey and will be paid at a rate of \$ 935.36 per FTE. Based on these factors and the growth exhibited to date, the School is expected to end the current year with a positive change in net assets.

Requests for Information

This financial report is designed to provide a general overview of Chambers High School's finances for all those with an interest. Questions concerning any of the information provided in this report or requests for additional information should be addressed to EdisonLearning, Inc.; One Broward Boulevard, Suite 1599, Fort Lauderdale, FL 33301.

BASIC FINANCIAL STATEMENTS

**Keefe
McCullough**
CPA's + Trusted Advisors

Chambers High School
Statement of Net Position
June 30, 2022

Current Assets:

Cash	\$ 239,351
Due from government agencies	567,937
Due from related parties	667,914
Prepaids	9,469
Note receivable due in less than one year	<u>70,000</u>
 Total current assets	 <u>1,554,671</u>

Noncurrent Assets:

Capital assets, net of accumulated depreciation and amortization	5,307,509
Deposits and other assets	<u>63,173</u>
 Total noncurrent assets	 <u>5,370,682</u>
 Total assets	 <u>6,925,353</u>

Current Liabilities:

Accounts payable	73,704
Accrued liabilities	49,321
Due to management company	188,249
Leases	<u>197,376</u>
 Total current liabilities	 <u>508,650</u>

Noncurrent Liabilities:

Leases	<u>5,506,830</u>
Total liabilities	<u>6,015,480</u>

Net Position:

Net investment in capital assets	(396,697)
Unrestricted	<u>1,306,570</u>
 Total net position	 <u>\$ 909,873</u>

The accompanying notes to financial statements are an integral part of these statements.

**Chambers High School
Statement of Activities
For the Year Ended June 30, 2022**

	<u>Expenses</u>	<u>Charges for Services</u>	<u>Program Revenues</u>			<u>Governmental Activities</u>	
			<u>Operating Grants and Contributions</u>	<u>Capital Grants and Contributions</u>	<u>Net Revenues (Expenses) and Change in Net Position</u>		
Functions/Programs:							
Governmental activities:							
Regular instruction	\$ 1,319,062	\$ -	\$ 372,807	\$ -	\$ (946,255)		
Administrative services	511,427	-	-	-	(511,427)		
Instructional support services	431,049	-	80,087	-	(350,962)		
Plant operations and maintenance	1,099,405	-	73,328	221,394	(804,683)		
Student transportation	37,993	-	-	-	(37,993)		
Operational of non-instructional services:							
Fiscal services	759,463	-	-	-	(759,463)		
Food services	60,765	-	51,697	-	(9,068)		
Interest expense	318,641	-	-	-	(318,641)		
Total governmental activities	\$ 4,537,805	\$ -	\$ 577,919	\$ 221,394	\$ (3,738,492)		
General revenues:							
FTE nonspecific revenues					3,025,498		
Miscellaneous revenues					272,882		
Total general revenues					3,298,380		
Change in net position					(440,112)		
Net position, July 1, 2021, as restated (Note 15)					1,349,985		
Net position, June 30, 2022					\$ 909,873		

The accompanying notes to financial statements are an integral part of these statements.

Chambers High School
Balance Sheet - Governmental Funds
June 30, 2022

	General Fund	Special Revenue Fund	Capital Projects Fund	Total
Assets:				
Cash	\$ 239,351	\$ -	\$ -	\$ 239,351
Due from government agencies	-	549,988	17,949	567,937
Due from related parties	667,914	-	-	667,914
Prepays	9,469	-	-	9,469
Note receivable	70,000	-	-	70,000
Deposits and other assets	63,173	-	-	63,173
Due from other funds	<u>567,937</u>	<u>-</u>	<u>-</u>	<u>567,937</u>
Total assets	<u>\$ 1,617,844</u>	<u>\$ 549,988</u>	<u>\$ 17,949</u>	<u>\$ 2,185,781</u>
Liabilities:				
Accounts payable	\$ 73,704	\$ -	\$ -	\$ 73,704
Accrued liabilities	49,321	-	-	49,321
Due to management company	188,249	-	-	188,249
Due to other funds	<u>-</u>	<u>549,988</u>	<u>17,949</u>	<u>567,937</u>
Total liabilities	<u>311,274</u>	<u>549,988</u>	<u>17,949</u>	<u>879,211</u>
Deferred inflows:				
Unavailable revenues	<u>-</u>	<u>464,755</u>	<u>-</u>	<u>464,755</u>
Fund Balances:				
Nonspendable for note receivable, prepays, deposits and other assets	142,642	-	-	142,642
Unassigned (deficit)	<u>1,163,928</u>	<u>(464,755)</u>	<u>-</u>	<u>699,173</u>
Total fund balances (deficit)	<u>1,306,570</u>	<u>(464,755)</u>	<u>-</u>	<u>841,815</u>
Total liabilities, deferred inflows and fund balances	<u>\$ 1,617,844</u>	<u>\$ 549,988</u>	<u>\$ 17,949</u>	<u>\$ 2,185,781</u>

The accompanying notes to financial statements are an integral part of these statements.

Chambers High School
Reconciliation of the Balance Sheet - Governmental Funds
to the Statement of Net Position
June 30, 2022

**Reconciliation of the Balance Sheet - Governmental
Funds to the Statement of Net Position:**

Governmental fund balances \$ 841,815

Amounts reported for governmental activities in the statement of net position are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported in the governmental fund.

Cost of capital assets	\$ 6,900,779
Accumulated depreciation and amortization	<u>(1,593,270)</u>
	5,307,509

Unavailable revenue in the governmental fund is susceptible to full accrual in the government-wide statements. 464,755

Liabilities not payable with current available resources are not reported as fund liabilities in the governmental fund statements. All liabilities both current and long-term, are reported in the government-wide statements.

Leases	<u>(5,704,206)</u>
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Net Position of Governmental Activities	\$ <u>909,873</u>
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The accompanying notes to financial statements are an integral part of these statements.

Chambers High School
Statement of Revenues, Expenditures and
Changes in Fund Balances - Governmental Funds
For the Year Ended June 30, 2022

	General Fund	Special Revenue Fund	Capital Projects Fund	Total
Revenues:				
State sources	\$ 3,025,498	\$ -	\$ 221,394	\$ 3,246,892
Federal sources	-	113,164	-	113,164
Local sources	<u>12,064</u>	<u>-</u>	<u>-</u>	<u>12,064</u>
Total revenues	<u>3,037,562</u>	<u>113,164</u>	<u>221,394</u>	<u>3,372,120</u>
Expenditures:				
Current:				
Instruction	946,255	372,807	-	1,319,062
Instructional support services	330,732	80,087	-	410,819
Student transportation services	37,993	-	-	37,993
Fiscal services	759,463	-	-	759,463
Food services	9,068	51,697	-	60,765
Plant operations and maintenance	347,684	73,328	221,394	642,406
Administrative services	511,427	-	-	511,427
Capital outlay:				
Equipment and improvements	53,751	-	-	53,751
Debt service:				
Principal	163,436	-	-	163,436
Interest	<u>318,641</u>	<u>-</u>	<u>-</u>	<u>318,641</u>
Total expenditures	<u>3,478,450</u>	<u>577,919</u>	<u>221,394</u>	<u>4,277,763</u>
Net change in fund balances	(440,888)	(464,755)	-	(905,643)
Fund Balances, July 1, 2021	<u>1,747,458</u>	<u>-</u>	<u>-</u>	<u>1,747,458</u>
Fund Balances (Deficit), June 30, 2022	\$ <u>1,306,570</u>	\$ <u>(464,755)</u>	\$ <u>-</u>	\$ <u>841,815</u>

The accompanying notes to financial statements are an integral part of these statements.

Chambers High School**Reconciliation of the Statement of Revenues, Expenditures and
Changes in Fund Balances - Governmental Funds to the Statement of Activities
For the Year Ended June 30, 2022**

Net Change in Fund Balances - Governmental Funds \$ (905,643)

Amounts reported for governmental activities in the statement of activities are different because:

Governmental funds report capital outlays as expenditures; in the statement of activities these costs are allocated over their estimated useful lives as a provision for depreciation and amortization.

Expenditures for capital assets	\$ 53,751	
Provision for depreciation and amortization	<u>(477,229)</u>	(423,478)

Revenues that are earned but not received within the availability period are recognized in the statement of activities when earned and subsequently in the governmental fund financial statements when they become available.

464,755

Repayment of debt is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position.

163,436

Debt issued in the prior year and forgiven in the current year is reported as a revenue in the statement of activities, but was recognized previously in the statement of revenues, expenditures and changes in fund balances

Forgiveness of debt	<u>260,818</u>
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Change in Net Position on the Statement of Activities \$ (440,112)

The accompanying notes to financial statements are an integral part of these statements.

**Chambers High School
Notes to Basic Financial Statements
June 30, 2022**

Note 1 - Organization and Operations

Chambers High School (the “School”), is a division of NorthStar Academies, Inc. (the “Entity”) and a component unit of the Miami-Dade County Public School District (the “District”). The School commenced operations in July 2009 and offers classes for high school students predominantly in the City of Homestead, Florida. Approximately 418 students were enrolled in classes when the school year ended in June 2022.

The basic financial statements of the School present only the balances, activity and disclosures related to the School. They do not purport to, and do not, present fairly the financial position of NorthStar Academies, Inc. as of June 30, 2022, and the changes in its financial position or budgetary comparisons, where applicable, for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Note 2 - Summary of Significant Accounting Policies

Reporting entity: The School operates under a charter granted by the sponsoring school district, the School Board of Miami-Dade County, Florida (the “School Board”). The current charter is effective until June 30, 2029. At the end of the term of the charter, the School Board may choose not to renew the charter under grounds specified in the charter in which case the School Board is required to notify the School in writing at least ninety days prior to the charter's expiration. During the term of the charter, the School Board may also terminate the charter if good cause is shown. The School is considered a component unit of the Miami-Dade County Public School District.

The School may also be financially accountable if an organization is fiscally dependent on the School regardless of whether the organization has a separately elected governing board, a governing board appointed by another government, or a jointly approved board. In addition, component units can be other organizations for which the nature and significance of their relationship with the School are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete. As a result of evaluating the above criteria, management has determined that no component units exist for which the School is financially accountable which would require inclusion in the School's financial statements.

Basis of presentation: Based on the guidance presented in the American Institute of Certified Public Accountants Audit and Accounting Guide – Not-for-Profit Organizations and provisions of Section 228.056(9), Florida Statutes, the School is presented as a governmental organization for financial statement reporting purposes.

Government-wide financial statements: Government-wide financial statements, including the statement of net position and the statement of activities, present information about the School as a whole.

Government-wide financial statements are prepared using the economic resources measurement focus. The statement of activities presents a comparison between direct expenses and program revenues for each function or program of the School's governmental activities. Direct expenses are those that are specifically associated with a service, program, or department and are thereby clearly identifiable to a particular function.

Note 2 - Summary of Significant Accounting Policies (continued)

Program revenues include charges paid by the recipient of the goods or services offered by the program and grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues are presented as general revenues. The comparison of direct expenses with program revenues identifies the extent to which each governmental function is self-financing or draws from the general revenues of the School.

Fund financial statements: Fund financial statements report detailed information about the School in the governmental funds. The focus of governmental fund financial statements is on major funds rather than reporting funds by type. Each major fund is reported in a separate column. Because the focus of governmental fund financial statements differs from the focus of government-wide financial statements, a reconciliation is presented with each of the governmental fund financial statements.

The School reports the following major governmental funds:

- **General Fund** – This fund is used to account for all operating activities of the School except for those required to be accounted for in another fund.
- **Special Revenue Fund** – This fund is used to account for federal grants that are legally restricted to expenditures for particular purposes.
- **Capital Projects Fund** – This fund is used to account for state capital outlay funding that is legally restricted to expenditures for particular purposes.

Net position: Net position is classified in three categories.

The general meaning of each is as follows:

- Net investment in capital assets - represents the difference between the cost of capital assets, less accumulated depreciation reduced by the outstanding balances of any borrowings used for the acquisition, construction or improvement of those assets (if any).
- Restricted net position - consists of net position with constraints placed on their use either by 1) external groups such as creditors, grantors, contributors, or laws or regulations of other governments, or 2) law through constitutional provisions or enabling legislation.
- Unrestricted - indicates that portion of net position that will need to be funded by future operations.

Fund balance: The School has implemented the provisions of GASB Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*. This statement provides more clearly defined fund balance classifications to report on the nature and extent to which the school is bound to have constraints on the specific purposes for which amounts in those funds can be spent.

The following classifications describe the relative strength of the spending constraints:

- Nonspendable fund balance – consists of amounts that are not in spendable form and of net position that are legally or contractually required to be maintained intact.

Note 2 - Summary of Significant Accounting Policies (continued)

- Restricted fund balance - consists of amounts with constraints placed on their use either by 1) external groups such as creditors, grantors, contributors, or laws or regulations of other governments, or 2) law through constitutional provisions or enabling legislation.
- Committed fund balance – consists of amounts that can be used for specific purposes pursuant to constraints imposed by the government itself, using its highest level of decision making authority.
- Assigned fund balance – consists of amounts that are constrained by the government's intended use of resources but are neither restricted nor committed.
- Unassigned – consists of net resources in excess of what can be properly classified in one of the above categories.

When expenditures are incurred for purposes for which both restricted and unrestricted fund balance is available, the School considers restricted funds to have been spent first. When expenditures are incurred for which committed, assigned, or unassigned fund balances are available, the School considers amounts to have been spent first out of committed funds, then assigned funds and finally unassigned funds, as needed, unless the School's governing body or its delegated official or body has provided otherwise in its commitment or assignment actions. The details of the fund balances are included in the Balance Sheet - Governmental Funds.

Measurement focus and basis of accounting: The basis of accounting refers to the point at which revenues or expenditures/expenses are recognized in the accounts and reported in the financial statements. It relates to the timing of the measurements made regardless of the measurement focus applied. Governmental funds use the current financial resources measurement focus and the government-wide statement uses the economic resources measurement focus.

Governmental activity in the government-wide financial statements is presented on the accrual basis of accounting. Revenues are recognized when earned and expenses are recognized when incurred.

The governmental fund financial statements are presented on the modified accrual basis of accounting under which revenue is recognized in the accounting period in which it becomes susceptible to accrual (i.e., when it becomes both measurable and available). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. For this purpose, the current period is defined as sixty days.

Cash and cash equivalents: The School maintains its cash accounts with two financial institutions. The School's accounts at these institutions, at times, may exceed the federally insured limit. The School has not experienced any losses in such accounts and does not believe it is exposed to any significant credit risk (Note 3).

Prepaid items: Certain payments to vendors reflect costs applicable to future accounting period and are recorded as prepaid items.

Due to and due from other funds: Interfund receivables and payables arise from interfund transaction and are recorded by all funds affected in the period in which transactions are executed. The balances result from the time lag between the dates that interfund goods and services are provided or reimbursable expenditures occur, transactions are recorded in the accounting system, and payments between funds are made.

Note 2 - Summary of Significant Accounting Policies (continued)

Capital assets: Capital assets purchased or acquired are capitalized at historical cost or estimated historical cost. Capital assets are defined by the School as assets with an initial cost of \$ 1,000, and a useful life of over one year. Donated capital assets are valued at their estimated fair market value as of the date received. Additions, improvements, and other expenditures that significantly extend the useful life of an asset are capitalized and depreciated over the remaining useful lives of the related capital assets. Other costs for repairs and maintenance are expensed as incurred.

Depreciation on all assets is provided on the straight-line basis over the capital assets estimated useful lives as follows:

Furniture and equipment	2-5 years
Leasehold improvements	5 years

Right to use asset: The School has recorded a right to use lease asset as a result of implementing GASB 87. The right to use asset is initially measured at an amount equal to the initial measurement of the related lease liability plus any lease payments made prior to the lease term, less lease incentives, and plus ancillary charges necessary to place the lease into service. The right to use asset is amortized on a straight-line basis over the life of the related lease.

Compensated absences: The School's policy allows certain employees to carry over unused vacation time during the year. Unused sick leave benefits are not paid upon separation from service. No liability for compensated absences was recorded for the year ending June 30, 2022.

Unearned revenue: Unearned revenue arises when the School receives resources before it has legal claim to them.

Deferred outflows/inflows of resources: In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. The School does not have any items that qualify for reporting in this category.

In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. The School has recorded deferred inflows representing unavailable revenues in the amount of \$ 464,755.

Revenue recognition: Student funding is provided by the State of Florida through the District. Such funding is recorded as entitlement revenue in the government-wide financial statements and state source revenue in the fund financial statements and is net of a 5% administration fee, for the first 250 students, retained by the District. This funding is received on a pro rata basis over a twelve-month period and is adjusted for changes in full-time equivalent (FTE) student population.

Grant and contract revenue: Grant and contract revenue is recognized when the allowable costs, as defined by the individual grant or contract, are incurred.

Note 2 - Summary of Significant Accounting Policies (continued)

Use of estimates: The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Date of management review: Subsequent events were evaluated by management through September 15, 2022, which is the date the financial statements were available for issuance.

Note 3 - Cash and Cash Equivalents

At June 30, 2022, the carrying amount of the deposits and cash on hand totaled \$ 239,351, with a bank balance of \$ 287,137.

State statutes require, and it is the School's policy, that all deposits be made into, and be held by, financial institutions designated by the Treasurer of the State of Florida as "qualified public depositories" as defined by Chapter 280 of the Florida Statutes. This Statute requires that every qualified public depository institution maintain eligible collateral to secure the public entity's funds. The minimum collateral to be pledged by an institution, the collateral eligible for pledge, and the reporting requirements of the qualified public depositor to the Treasurer is defined by statute. Collateral is pooled in a multiple qualified public depository institution pool with the ability to assess members of the pool should the need arise. The School's deposits are held in a qualified public depository and are covered by the collateral pool because the School has identified itself as a public entity.

Note 4 - Budgets

The School formally adopted budgets for the General, Special Revenue and Capital Projects Funds by function for the year ended June 30, 2022. The budgets have been prepared in accordance with accounting principles generally accepted in the United States of America. A comparison of actual results of operations to the budgeted amounts for the General Fund and Special Revenue Fund are presented as required supplementary information.

Note 5 - Due from Government Agencies

Due from government agencies at June 30, 2022 mostly consists of amounts due from the District for capital outlay funds and the Department of Education for Elementary and Secondary Emergency Assistance Grants (ESSER) and the National School Lunch Program.

Note 6 - Note Receivable

Previously, the School loaned money in the form of a note receivable to C.G. Bethel High School ("C.G. Bethel"). This note bears interest compounded monthly at an annual rate of 5%. All outstanding balances and accrued interest was due and payable on May 1, 2022 and is in the process of being renewed through May 1, 2023. The amount due on the note at June 30, 2022 is \$ 70,000.

Chambers High School
Notes to Basic Financial Statements
June 30, 2022

Note 7 - Capital Assets

A summary of changes in governmental capital assets is as follows:

	Balance at July 1, 2021	Additions	Retirements	Balance at June 30, 2022
Capital assets, being depreciated/ amortized				
Furniture and equipment	\$ 554,481	\$ 41,466	\$ -	\$ 595,947
Leasehold improvements	264,982	12,285	-	277,267
Intangible right to use: Building	<u>6,027,565</u>	<u>-</u>	<u>-</u>	<u>6,027,565</u>
Total capital assets, being depreciated/amortized	<u>6,847,028</u>	<u>53,751</u>	<u>-</u>	<u>6,900,779</u>
Accumulated depreciation/ amortization:				
Furniture and equipment	516,026	20,230	-	536,256
Leasehold improvements	169,475	26,459	-	195,934
Intangible right to use: Building	<u>430,540</u>	<u>430,540</u>	<u>-</u>	<u>861,080</u>
Total accumulated depreciation/amortization	<u>1,116,041</u>	<u>477,229</u>	<u>-</u>	<u>1,593,270</u>
Net capital assets	<u>\$ 5,730,987</u>	<u>\$ (423,478)</u>	<u>\$ -</u>	<u>\$ 5,307,509</u>

The provision for depreciation and amortization for the year ended June 30, 2022 amounted to \$ 477,229. The School allocated 4% of the depreciation and amortization to instructional support services and 96% to the operation of the facility.

As part of the School's charter contract, all capital assets purchased with public funds will automatically revert to the District upon the non-renewal or termination of the contract.

Note 8 - Debt

On April 21, 2020, the Entity, whom the School is a division, executed a promissory note for \$ 1,080,740 under the Paycheck Protection Program ("PPP") authorized by the Coronavirus Aid, Relief, and Economic Security Act (the "CARES Act"). The proceeds of this loan were allocated to five Schools (the School, C.G. Bethel High School, Andrews High School, Sunrise High School and Palm Beach Preparatory Charter Academy) that are within the Entity. \$ 260,818 was allocated to the School. The loan bears interest rate at 1.00% per annum. On September 3, 2021, the Entity received full forgiveness of this loan and as a result recognized income on the statement of net position. As a result, there is no outstanding balance of this loan as of June 30, 2022.

The following table summarizes the debt activity for the year ended June 30, 2022:

	Balance at July 1, 2021	Additions	Retirements	Balance at June 30, 2022	Due within one year
Note payable - PPP Loan	\$ 260,818	\$ -	\$ (260,818)	\$ -	\$ -
	<u>\$ 260,818</u>	<u>\$ -</u>	<u>\$ (260,818)</u>	<u>\$ -</u>	<u>\$ -</u>

Chambers High School
Notes to Basic Financial Statements
June 30, 2022

Note 9 - Lease

The School entered into a facility lease effective July 1, 2019 through June 30, 2024, with two additional five year renewals that the School expects to exercise. The lease agreement qualifies as other than short-term leases under GASB 87 and, therefore, has been recorded at the present value of the future minimum lease payments as of the implementation date of July 1, 2020. The discount rate used to recognize the intangible right to use asset and the lease liability was 5.50%.

The following is a schedule of the School's future base rent payments as of June 30, 2022:

Year Ending June 30,	Principal	Interest	Total
2023	\$ 197,376	\$ 308,805	\$ 506,181
2024	234,466	297,024	531,490
2025	274,947	283,118	558,065
2026	319,073	266,894	585,967
2027	367,120	248,126	615,246
Thereafter	<u>4,311,224</u>	<u>948,750</u>	<u>5,259,974</u>
	<u>\$ 5,704,206</u>	<u>\$ 2,352,717</u>	<u>\$ 8,056,923</u>

The lease activity of the year ended June 30, 2022 are as follows:

	Balance at July 1, 2021	Additions	Retirements	Balance at June 30, 2022	Amount Due Within One Year
Lease - building	\$ <u>5,867,642</u>	\$ <u>-</u>	\$ <u>163,436</u>	\$ <u>5,704,206</u>	\$ <u>197,376</u>

Note 10 - Contingencies and Commitments

Grant agreements: The School, as a department of the Entity, received financial assistance from Federal and local governmental agencies in the form of grants. The disbursement of funds received under these programs generally requires compliance with terms and conditions specified in the grant agreements and may be subject to audit by the grantor agencies. In accordance with Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance), the Entity is required to conduct "single audits" when either the threshold for federal awards or state financial assistance exceeds \$ 750,000. The federal threshold is exceeded for the Entity, and as a result, the Entity is in the process of completing this requirement.

Management Agreement: The School operates under a management agreement with EdisonLearning, Inc. ("Edison"), which is a third-party education service provider. The contract provided for assisting the School in the performance of most administrative, operating, financial duties and providing operating equipment. The management agreement's term is for ten academic school years ending with the 2028-2029 school year to be concurrent with the renewal of the charter. The agreement provided for an additional five-year term or such periods that are consistent with the charter contract term. In exchange for the aforementioned services, the School's Board agreed on a fee annually contained in their budget. For the year ended June 30, 2022, the amount of compensation paid to Edison amounted to approximately \$ 669,000. At June 30, 2022, the School had an amount due to Edison amounting to \$ 188,249, which represents reimbursement for School expenses.

Note 10 - Contingencies and Commitments (continued)

Post-retirement benefits: The School offers the opportunity to participate in its defined contribution 403(b) plan to eligible employees. The School did not make a contribution to the plan for the year ended June 30, 2022.

Note 11 - Related Party Transactions

The School is related to C.G. Bethel, as they are governed under the same Board of Directors and are both divisions of the Entity. As stated in Note 7, the Schools previously entered into an agreement to provide financing. The outstanding balance of this agreement at June 30, 2022 was \$ 70,000. In addition, at June 30, 2022, the School had an amount due from C.G. Bethel amounting to \$ 667,914, which represents expenses paid on behalf of the school due to enrollment shortages.

Note 12 - Income Taxes

The School is a division of a nonprofit corporation that qualifies as a tax-exempt organization under Internal Revenue Code Section 501(c)(3), and is, therefore, exempt from income tax. Accordingly, no tax provision has been made in the accompanying financial statements.

Note 13 - Risk Financing

The School is exposed to various risks of loss related to torts, thefts of, damage to, and destruction of assets and natural disasters. The School has obtained property insurance from commercial companies including, but not limited to, general liability and errors and omissions insurance. There have been no claims in excess of insurance coverage limits during the current year.

Note 14 - Deficit Fund Balance

The School's special revenue fund shows a deficit of \$ 464,755 at June 30, 2022. This is a result of certain grant revenues not being received within sixty days of year end and thus are presented as deferred inflows of resources. This deficit is expected to get eliminated once these funds are received.

Note 15 - Change in Accounting Principles and Restatement

For 2022, the School implemented Government Accounting Standards Board (GASB) Statement No. 87, *Leases*. GASB Statement No. 87 enhances the relevance and consistency of information of the School's leasing activities. It establishes requirements for lease accounting based on the principle that leases are financing of the right to use an underlying asset. A lessee is required to recognize a lease liability and an intangible right to use lease asset, and a lessor is required to recognize a lease receivable and a deferred inflow of resources. These changes were incorporated in the School's 2022 financial statements and had the following effect on the beginning net position of the governmental activities.

Chambers High School
Notes to Basic Financial Statements
June 30, 2022

Note 15 - Change in Accounting Principles and Restatement (continued)

Net position, June 30 2021	\$ 1,620,602
Adjustments:	
Net book value leased asset	5,597,025
Lease liability	<u>(5,867,642)</u>
Restated net position, June 30, 2021	\$ <u><u>1,349,985</u></u>

REQUIRED SUPPLEMENTARY INFORMATION

**Keefe
McCullough**
CPA's + Trusted Advisors

Chambers High School
Budgetary Comparison Schedule - General Fund
For the Year Ended June 30, 2022

	Original and Final Budget	Actual	Favorable (Unfavorable) Variance
Revenues:			
State sources	\$ 3,663,160	\$ 3,025,498	\$ (637,662)
Local sources	<u>62,400</u>	<u>12,064</u>	<u>(50,336)</u>
Total revenues	<u>3,725,560</u>	<u>3,037,562</u>	<u>(687,998)</u>
Expenditures:			
Current:			
Instruction	1,437,181	946,255	490,926
Instructional support services	417,576	330,732	86,844
Student transportation services	-	37,993	(37,993)
Fiscal services	545,394	759,463	(214,069)
Food services	69,000	9,068	59,932
Plant operations and maintenance	569,893	347,684	222,209
Administrative services	593,700	511,427	82,273
Capital outlay:			
Equipment and improvements	37,302	53,751	(16,449)
Debt service:			
Principal	-	163,436	(163,436)
Interest	<u>-</u>	<u>318,641</u>	<u>(318,641)</u>
Total expenditures	<u>3,670,046</u>	<u>3,478,450</u>	<u>191,596</u>
Net change in fund balance	<u>\$ 55,514</u>	<u>\$ (440,888)</u>	<u>\$ (496,402)</u>

Chambers High School
Budgetary Comparison Schedule - Special Revenue Fund
For the Year Ended June 30, 2022

	Original and Final Budget	Actual	Favorable (Unfavorable) Variance
Revenues:			
Federal sources:			
Elementary and Secondary Emergency Assistance Grants (ESSER)	\$ 62,400	\$ 5,325	\$ (57,075)
National School Lunch Program	-	51,697	51,697
Safety and Security Grant	-	43,429	43,429
LCIR Grant	-	9,713	9,713
ICPP Grant	-	3,000	3,000
Total revenues	<u>62,400</u>	<u>113,164</u>	<u>50,764</u>
Expenditures:			
Instruction	62,400	372,807	(310,407)
Instructional support services	-	80,087	(80,087)
Food services	-	51,697	(51,697)
Plant operations and maintenance	-	73,328	(73,328)
Total expenditures	<u>62,400</u>	<u>577,919</u>	<u>(515,519)</u>
Net change in fund balance	<u>\$ -</u>	<u>\$ (464,755)</u>	<u>\$ (464,755)</u>

OTHER AUDITOR'S REPORTS

**Keefe
McCullough**
CPA's + Trusted Advisors

**INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER
FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER
MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED
IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

To the Board of Directors
Chambers High School

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities and each major fund of Chambers High School (the "School") a division of NorthStar Academies, Inc. and a component unit of the Miami-Dade County Public School District, as of and for the year ended June 30, 2022, and the related notes to the financial statements, which collectively comprise the School's basic financial statements, and have issued our report thereon dated September 15, 2022.

Report on Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the School's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control. Accordingly, we do not express an opinion on the effectiveness of the School's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

CPA's + Trusted Advisors

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the School's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

KEEFE McCULLOUGH

Fort Lauderdale, Florida
September 15, 2022



INDEPENDENT AUDITOR'S REPORT TO THE BOARD OF DIRECTORS

To the Board of Directors
Chambers High School

Report on the Financial Statements

We have audited the financial statements of Chambers High School (the "School"), a division of NorthStar Academies, Inc. and a component unit of the Miami-Dade County Public School District, as of and for the fiscal year ended June 30, 2022, and have issued our report thereon dated September 15, 2022.

Auditor's Responsibility

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and Chapter 10.850, Rules of the Auditor General.

Other Reporting Requirements

We have issued our Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards*. Disclosures in that report, which is dated September 15, 2022, should be considered in conjunction with this management letter.

Prior Audit Findings

Section 10.854(1)(e)1., Rules of the Auditor General, requires that we determine whether or not corrective actions have been taken to address findings and recommendations made in the preceding annual financial audit report. There were no recommendations made in the preceding audit report.

Official Title

Section 10.854(1)(e)5, Rules of the Auditor General, requires the name or official title of the entity and the school code assigned by the Florida Department of Education be disclosed in this management letter. The official title and school code assigned by the Florida Department of Education of the entity is Chambers High School and 137065.

Financial Condition and Management

Sections 10.854(1)(e)2. and 10.855(11), Rules of the Auditor General, requires us to apply appropriate procedures and communicate whether or not the School has met one or more of the conditions described in Section 218.503(1), Florida Statutes, and to identify the specific condition(s) met. In connection with our audit, we determined that the School did not meet any of the conditions described in Section 218.503(1), Florida Statutes.

Chambers High School

Pursuant to Sections 10.854(1)(e)6.a. and 10.855(12), Rules of the Auditor General, we applied financial condition assessment procedures for the School. It is management's responsibility to monitor the School's financial condition, and our financial condition assessment was based in part on representations made by management and the review of financial information provided by same.

Section 10.854(1)(e)3., Rules of the Auditor General, requires that we communicate any recommendations to improve financial management. In connection with our audit, we did not have any such recommendations.

Transparency

Sections 10.854(1)(e)7. and 10.855(13), Rules of the Auditor General, require us to apply appropriate procedures and communicate the results of our determination as to whether the School maintains on its Web site the information specified in Section 1002.33(9)(p), Florida Statutes. In connection with our audit, we determined that the School maintained on its Web site the information specified in Section 1002.33(9)(p), Florida Statutes.

Additional Matters

Section 10.854(1)(e)4., Rules of the Auditor General, requires us to communicate noncompliance with provisions of contracts or grant agreements, or abuse, that have occurred, or are likely to have occurred, that have an effect on the financial statements that is less than material but which warrants the attention of those charged with governance. In connection with our audit, we did not have any such findings.

Purpose of this Letter

Our management letter is intended solely for the information and use of the Legislative Auditing Committee, members of the Florida Senate and the Florida House of Representatives, the Florida Auditor General, Federal and other granting agencies, the Board of Directors and applicable management and is not intended to be and should not be used by anyone other than these specified parties.

KEEFE McCULLOUGH

Fort Lauderdale, Florida
September 15, 2022